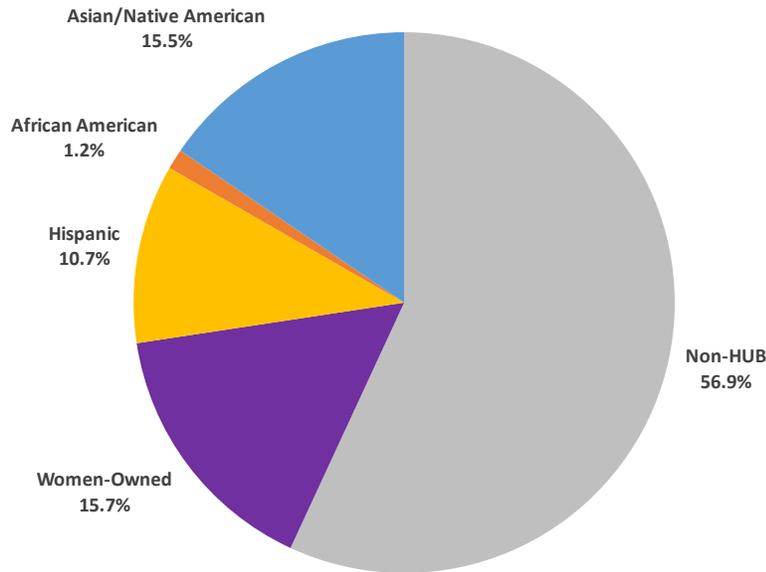


# Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH THE END OF NOVEMBER 2019

## Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 297,088	\$ 291,098	1.2%	1.9%	-0.7%
Asian/Native American	\$ 4,071,502	\$ 3,889,505	15.5%	7.4%	8.1%
Hispanic	\$ 2,908,149	\$ 2,697,912	10.7%	9.4%	1.3%
Women-Owned	\$ 4,415,614	\$ 3,952,009	15.7%	9.8%	5.9%
<b>HUB Total</b>	<b>\$ 11,692,352</b>	<b>\$ 10,830,525</b>	<b>43.1%</b>	<b>28.5%</b>	<b>14.6%</b>
Non-HUB	\$ 14,986,043	\$ 14,305,893	56.9%	-	-
<b>Total</b>	<b>\$ 26,678,395</b>	<b>\$ 25,136,418</b>			

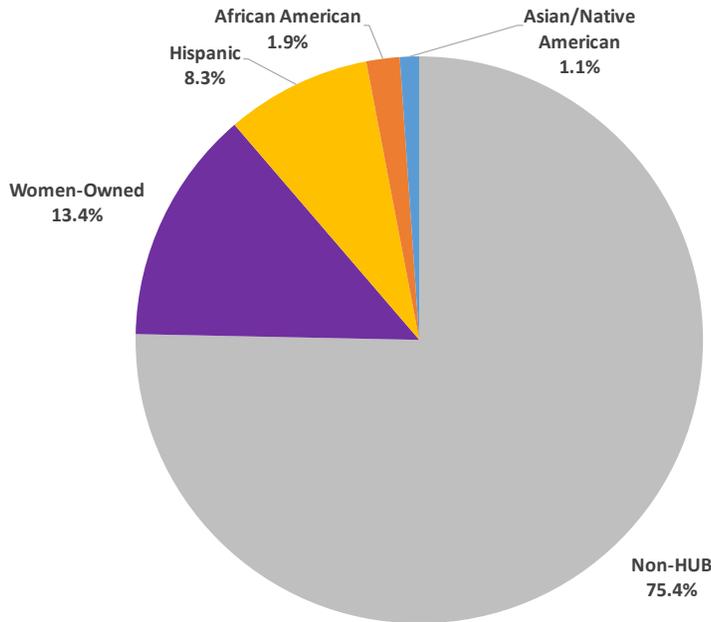
Note: Numbers may not add due to rounding

Goals: Approximately 90% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 10% of A/E projects.

# Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH THE END OF NOVEMBER 2019

## Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 4,736,979	\$ 4,736,979	1.9%	1.7%	0.2%
Asian/Native American	\$ 3,063,717	\$ 2,856,482	1.1%	1.9%	-0.8%
Hispanic	\$ 22,165,606	\$ 21,111,972	8.3%	8.1%	0.2%
Women-Owned	\$ 35,521,471	\$ 34,156,015	13.4%	10.2%	3.2%
<b>HUB Total</b>	<b>\$ 65,487,773</b>	<b>\$ 62,861,448</b>	<b>24.6%</b>	<b>21.9%</b>	<b>2.7%</b>
Non-HUB	\$ 200,785,819	\$ 192,954,769	75.4%	-	-
<b>Total</b>	<b>\$ 266,273,592</b>	<b>\$ 255,816,218</b>			

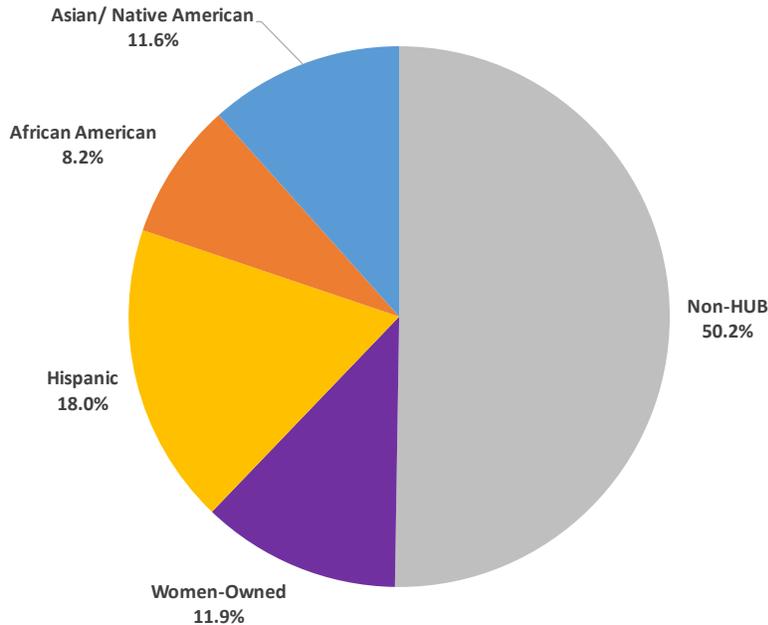
Note: Numbers may not add due to rounding

Goals: Approximately 75% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 25% of construction projects.

# Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH THE END OF NOVEMBER 2019

## Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 2,941,288	\$ 2,346,107	8.2%	1.9%	6.3%
Asian/Native American	\$ 4,366,650	\$ 3,307,067	11.6%	7.4%	4.2%
Hispanic	\$ 6,652,651	\$ 5,138,877	18.0%	9.4%	8.6%
Women-Owned	\$ 5,669,791	\$ 3,400,832	11.9%	9.8%	2.1%
<b>HUB Total</b>	<b>\$ 19,630,381</b>	<b>\$ 14,192,883</b>	<b>49.8%</b>	<b>28.5%</b>	<b>21.3%</b>
Non-HUB	\$ 20,798,545	\$ 14,289,521	50.2%	-	-
<b>Total</b>	<b>\$ 40,428,926</b>	<b>\$ 28,482,404</b>			

Note: Numbers may not add due to rounding

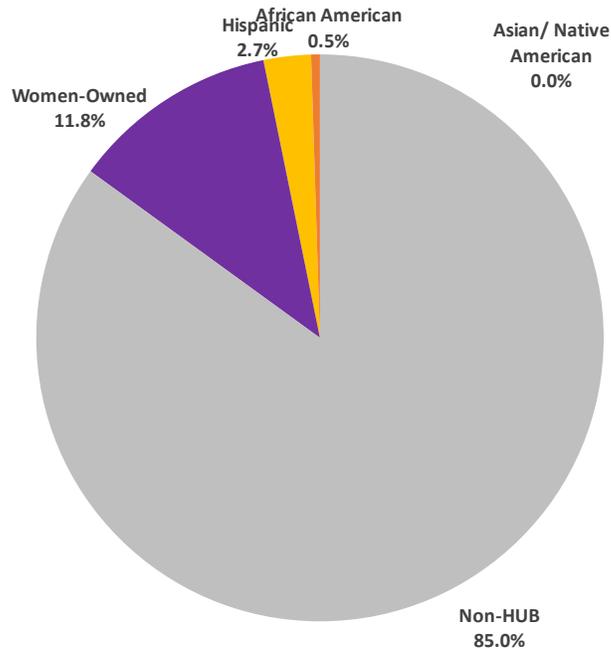
Forecasted Budget	Contracted	% Contracted	% Paid
\$ 62,434,000	\$ 40,428,926	64.8%	45.6%

Goals: Less than 39% of the forecasted budget has been paid. Goals are expected to be exceeded for all ethnic categories.

# Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH THE END OF NOVEMBER 2019

## Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 647,789	\$ 570,736	0.5%	1.7%	-1.2%
Asian/Native American	\$ 38,340	\$ 21,876	0.0%	1.9%	-1.9%
Hispanic	\$ 4,732,664	\$ 2,809,512	2.7%	8.1%	-5.4%
Women-Owned	\$ 31,895,590	\$ 12,438,714	11.8%	10.2%	1.6%
<b>HUB Total</b>	<b>\$ 37,314,383</b>	<b>\$ 15,840,838</b>	<b>15.0%</b>	<b>21.9%</b>	<b>-6.9%</b>
Non-HUB	\$ 281,079,562	\$ 89,975,051	85.0%	-	-
<b>Total</b>	<b>\$ 318,393,944</b>	<b>\$ 105,815,889</b>			

Note: Numbers may not add due to rounding

Forecasted Budget	Contracted	% Contracted	% Paid
\$ 880,078,000	\$ 318,393,944	36.2%	12.0%

Goals: Less than 5% of the forecasted budget has been paid. A/E Designs should be substantially completed prior to consultation commencing. Most construction is estimated to begin in early 2019.