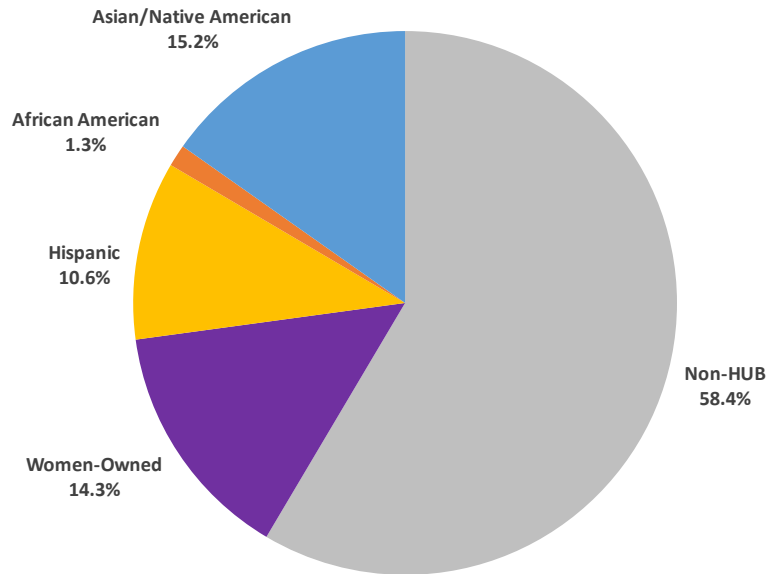


Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH THE END OF JANUARY 2020

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 392,458	\$ 378,793	1.3%	1.9%	-0.6%
Asian/Native American	\$ 4,554,702	\$ 4,363,622	15.2%	7.4%	7.8%
Hispanic	\$ 3,289,411	\$ 3,046,369	10.6%	9.4%	1.2%
Women-Owned	\$ 4,478,585	\$ 4,104,536	14.3%	9.8%	4.5%
HUB Total	\$ 12,715,156	\$ 11,893,320	41.6%	28.5%	13.1%
Non-HUB	\$ 17,729,286	\$ 16,721,730	58.4%	-	-
Total	\$ 30,444,442	\$ 28,615,049			

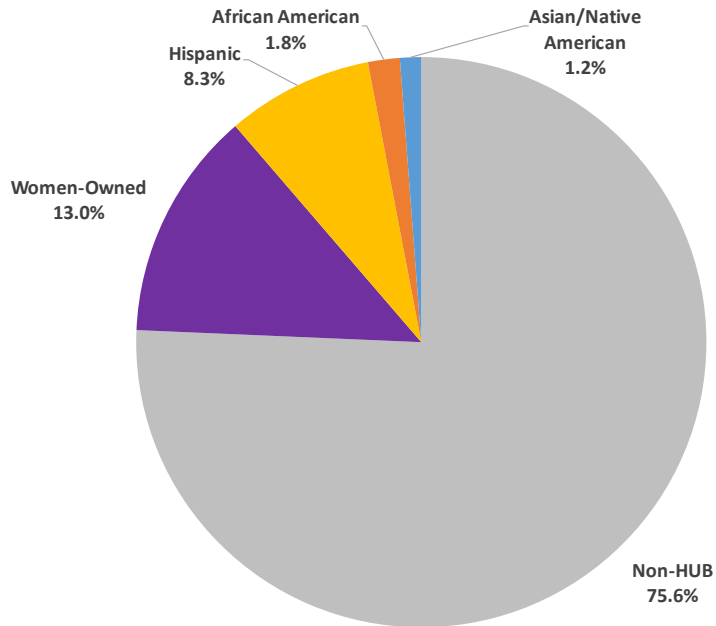
Note: Numbers may not add due to rounding

Goals: Approximately 90% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 10% of A/E projects.

Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH THE END OF JANUARY 2020

Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 4,736,979	\$ 4,736,979	1.8%	1.7%	0.1%
Asian/Native American	\$ 3,147,532	\$ 3,102,935	1.2%	1.9%	-0.7%
Hispanic	\$ 22,266,388	\$ 21,449,278	8.3%	8.1%	0.2%
Women-Owned	\$ 34,214,376	\$ 33,565,111	13.0%	10.2%	2.8%
HUB Total	\$ 64,365,274	\$ 62,854,301	24.4%	21.9%	2.5%
Non-HUB	\$ 202,260,743	\$ 195,252,860	75.6%	-	-
Total	\$ 266,626,017	\$ 258,107,162			

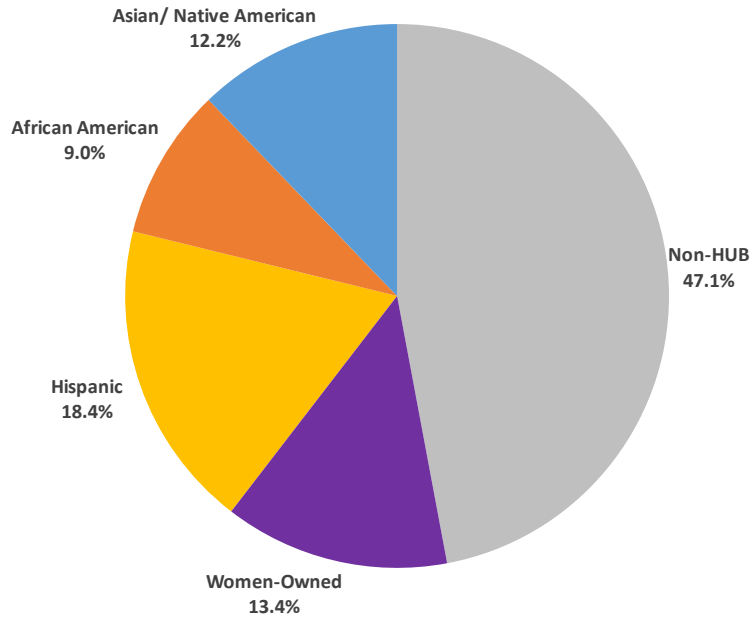
Note: Numbers may not add due to rounding

Goals: Approximately 75% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 25% of construction projects.

Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH THE END OF JANUARY 2020

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 3,342,285	\$ 2,513,780	9.0%	1.9%	7.1%
Asian/Native American	\$ 4,468,411	\$ 3,411,848	12.2%	7.4%	4.8%
Hispanic	\$ 6,930,430	\$ 5,160,620	18.4%	9.4%	9.0%
Women-Owned	\$ 5,927,391	\$ 3,743,357	13.4%	9.8%	3.6%
HUB Total	\$ 20,668,517	\$ 14,829,606	52.9%	28.5%	24.4%
Non-HUB	\$ 21,717,665	\$ 13,182,309	47.1%	-	-
Total	\$ 42,386,182	\$ 28,011,915		-	-

Note: Numbers may not add due to rounding

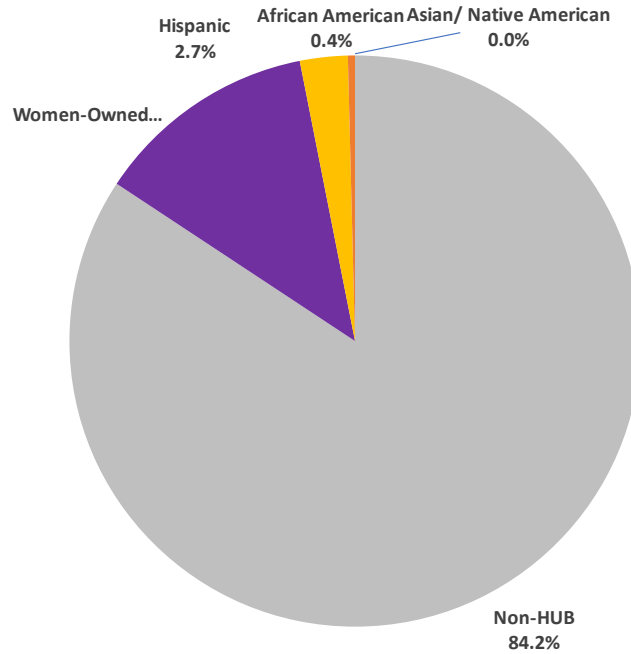
Forecasted Budget	Contracted	% Contracted	% Paid
\$ 62,434,000	\$ 42,386,182	67.9%	44.9%

Goals: Less than 39% of the forecasted budget has been paid. Goals are expected to be exceeded for all ethnic categories.

Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH THE END OF JANUARY 2020

Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 1,442,543	\$ 606,404	0.4%	1.7%	-1.3%
Asian/Native American	\$ 69,456	\$ 66,772	0.0%	1.9%	-1.9%
Hispanic	\$ 4,933,749	\$ 3,858,302	2.7%	8.1%	-5.4%
Women-Owned	\$ 37,471,118	\$ 18,074,795	12.6%	10.2%	2.4%
HUB Total	\$ 43,916,866	\$ 22,606,272	15.8%	21.9%	-6.1%
Non-HUB	\$ 313,052,909	\$ 120,870,506	84.2%	-	-
Total	\$ 356,969,775	\$ 143,476,778			

Note: Numbers may not add due to rounding

Forecasted Budget	Contracted	% Contracted	% Paid
\$ 880,078,000	\$ 356,969,775	40.6%	16.3%

Goals: Less than 5% of the forecasted budget has been paid. A/E Designs should be substantially completed prior to consultation commencing. Most construction is estimated to begin in early 2019.