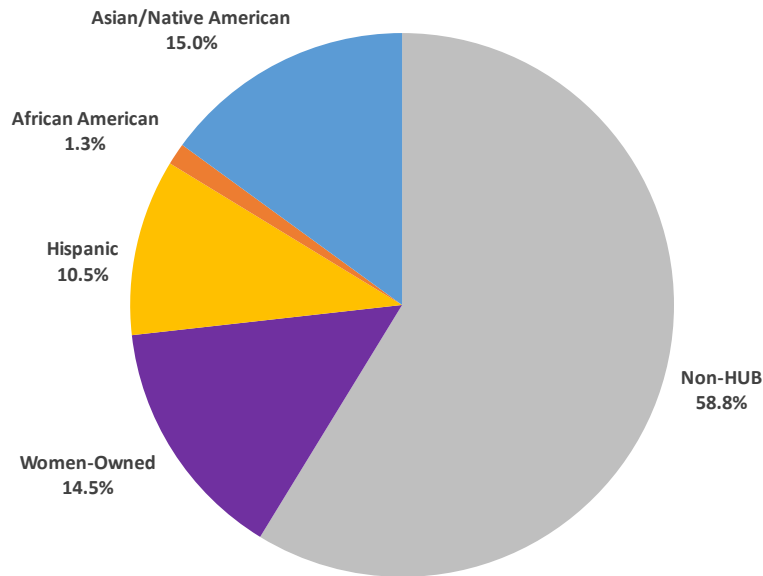


Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH AUGUST 31, 2020

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 393,272	\$ 385,597	1.3%	1.9%	-0.6%
Asian/Native American	\$ 4,776,676	\$ 4,535,801	15.0%	7.4%	7.6%
Hispanic	\$ 3,269,068	\$ 3,181,240	10.5%	9.4%	1.1%
Women-Owned	\$ 4,522,775	\$ 4,402,015	14.5%	9.8%	4.7%
HUB Total	\$ 12,961,791	\$ 12,504,652	41.2%	28.5%	12.7%
Non-HUB	\$ 19,057,919	\$ 17,817,735	58.8%	-	-
Total	\$ 32,019,710	\$ 30,322,387			

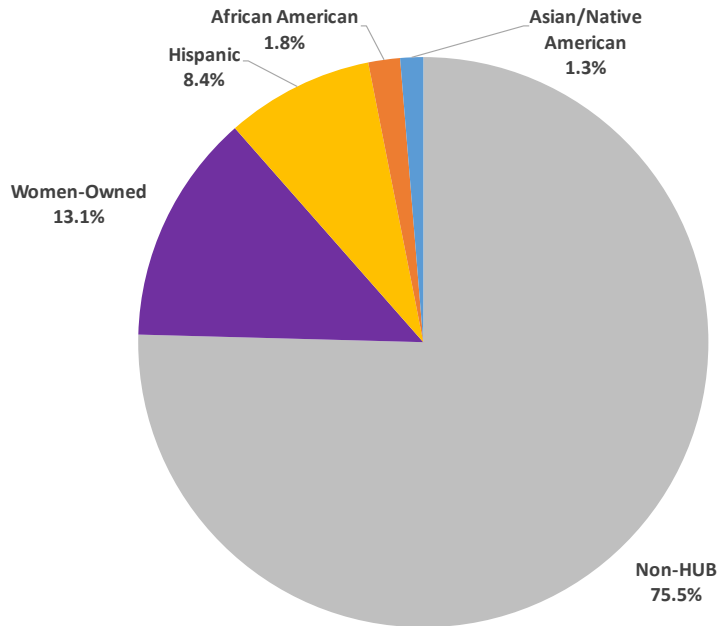
Note: Numbers may not add due to rounding

Goals: Approximately 90% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 10% of A/E projects.

Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH AUGUST 31, 2020

Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 4,746,028	\$ 4,746,028	1.8%	1.7%	0.1%
Asian/Native American	\$ 3,440,271	\$ 3,437,048	1.3%	1.9%	-0.6%
Hispanic	\$ 22,955,552	\$ 22,346,229	8.4%	8.1%	0.3%
Women-Owned	\$ 35,864,710	\$ 34,905,266	13.1%	10.2%	2.9%
HUB Total	\$ 67,006,561	\$ 65,434,571	24.5%	21.9%	2.6%
Non-HUB	\$ 205,514,073	\$ 201,986,017	75.5%	-	-
Total	\$ 272,520,634	\$ 267,420,587			

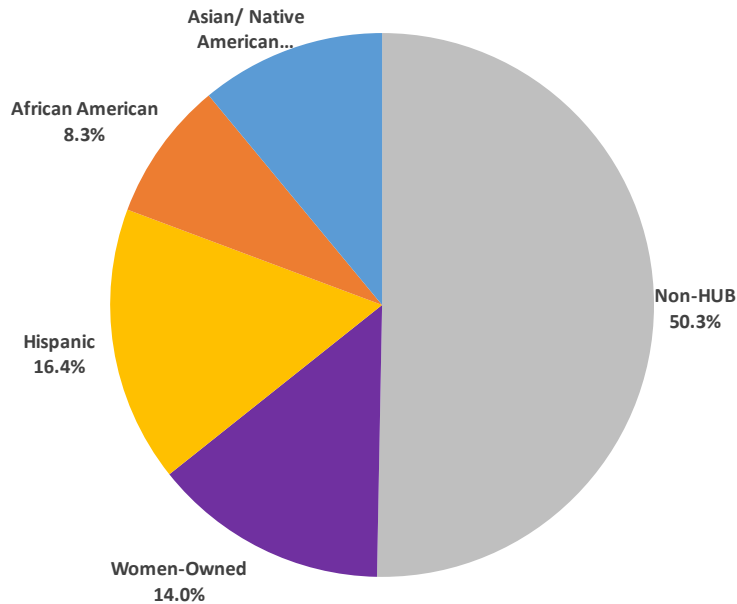
Note: Numbers may not add due to rounding

Goals: Approximately 75% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 25% of construction projects.

Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH AUGUST 31, 2020

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 3,639,094	\$ 3,201,015	8.3%	1.9%	6.4%
Asian/Native American	\$ 5,187,557	\$ 4,207,484	11.0%	7.4%	3.6%
Hispanic	\$ 7,498,350	\$ 6,311,086	16.4%	9.4%	7.0%
Women-Owned	\$ 6,535,671	\$ 5,357,273	14.0%	9.8%	4.2%
HUB Total	\$ 22,860,672	\$ 19,076,858	49.7%	28.5%	21.2%
Non-HUB	\$ 27,472,739	\$ 19,314,820	50.3%	-	-
Total	\$ 50,333,411	\$ 38,391,679			

Note: Numbers may not add due to rounding

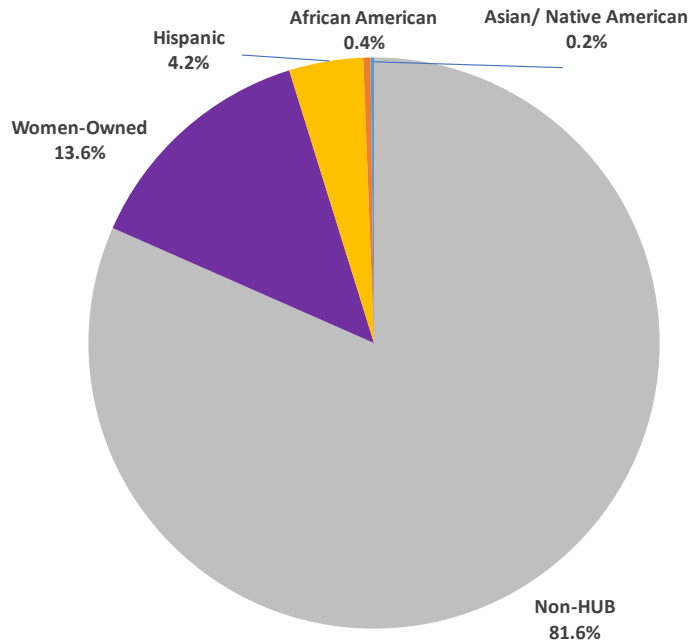
Forecasted Budget	Contracted	% Contracted	% Paid
\$ 62,434,000	\$ 50,333,411	80.6%	61.5%

Goals: Less than 55% of the forecasted budget has been paid. Goals are expected to be exceeded for all ethnic categories.

Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH AUGUST 31, 2020

Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 4,872,654	\$ 1,107,659	0.4%	1.7%	-1.3%
Asian/Native American	\$ 1,162,512	\$ 572,886	0.2%	1.9%	-1.7%
Hispanic	\$ 15,191,718	\$ 11,440,989	4.2%	8.1%	-3.9%
Women-Owned	\$ 57,064,457	\$ 37,456,482	13.6%	10.2%	3.4%
HUB Total	\$ 78,291,341	\$ 50,578,016	18.4%	21.9%	-3.5%
Non-HUB	\$ 402,488,039	\$ 224,947,103	81.6%	-	-
Total	\$ 480,779,380	\$ 275,525,119			

Note: Numbers may not add due to rounding

Forecasted Budget	Contracted	% Contracted	% Paid
\$ 880,078,000	\$ 480,779,380	54.6%	31.3%

Goals: Less than 25% of the forecasted budget has been paid. A/E Designs should be substantially completed prior to consultation commencing. Most construction is estimated to begin in early 2019.